

REVENUE BUDGET FOUR YEAR FORECAST

FOUR YEAR BUDGET PROFILES	2017/18	2018/19	2019/20	2020/21
	Budget	Forecast	Forecast	Forecast
	£000	£000	£000	£000
NET SPEND B/F FROM PREVIOUS YEAR		7,645	7,899	8,001
add back: Use of New Homes Bonus in Previous Year		500	500	304
add back: Interest on Balances as credited to the revenue account in previous year		220	220	220
add back: Use of Reserves/Provisions in previous years budget		225	0	0
Net Expenditure on Services before changes (Base Budget excluding use of interest on Balances and use of working balance)	8,365	8,590	8,619	8,525
Allowance for Pay and Price Inflation				
General Inflation - price base		+190	+190	+190
General Inflation pay bill base		+228	+205	+205
Prices Increases net of Increased Fees & Charges		+418	+395	+395
Regulation & Legislative Changes				
Pension Fund Valuation 2019				+100
IT and bin replacement programmes transferred from capital		+200		
Loss of Housing Benefit Admin Grant		+45	+24	
Increase in provision for property maintenance		+50	+50	
Provision for impact on services of latest benefit reforms		+100	+100	
Legislation Impacts		+395	+174	+100
Changes to External Funding				
Refuse & recycling (SCC)		+218	+65	+65
Increase in garden waste fees to offset reduction in SCC subsidy		-119		
Highways horticulture (SCC)		+36		
Parking enforcement (SCC)				
Homelessness Grant (DCLG)		-131		
Changes to External Funding		+4	+65	+65
New Home Bonus				
Estimated New Homes Bonus	-1,554	-665	-304	-196
Transfer to Corporate Project Reserve	+1,054	+165	+0	+0
NHB Funding used to support General Fund services	-500	-500	-304	-196
Cost Reduction Plan				
Savings from Reviews and Star Chamber Exercise		-476	-406	
Restructuring of Senior Management Team		-60		
Disposal of Ebbisham Centre		-52		
Reduction in homelessness costs through new properties			-122	
Additional income identified in Income Generation Plan				
Income from investment in commercial property				
Cost Reduction Plan		-588	-528	+0
Fees and Charges				
Increased yield on discretionary Fees and Charges		-200	-200	-210
		-200	-200	-210

FOUR YEAR BUDGET PROFILES	2017/18	2018/19	2019/20	2020/21
	Budget	Forecast	Forecast	Forecast
	£000	£000	£000	£000
Interest on Balances (excludes interest credited to strategic reserves)				
Capital Reserves	1,719	1,278	1,000	1,000
Working Balance	5,877	5,277	4,627	4,577
Section 106	1,500	500	0	0
Other Balances	3,750	800	500	500
Investments (average)	12,846	7,855	6,127	6,077
Interest rate used (supplemented by interest equalisation reserve)	1.00%	1.25%	1.50%	2.00%
Interest on Reserves	-128	-98	-92	-122
Interest on Cash Flow / Tax Collection credited to General Fund	-40	-50	-60	-80
Total Interest Forecast	-168	-148	-152	-202
Interest separately allocated to Strategic Reserves				
Add: Use of interest equalisation reserve	-52	-72	-68	-18
Interest credited to General Fund to Finance Services	-220	-220	-220	-220
SUMMARY OF FORECASTS				
Net Expenditure on Services before changes (Base Budget excluding use of interest on Balances and use of working balance)	8,365	8,590	8,619	8,525
Price Increases (inflation)		+418	+395	+395
Legislation Impacts		+395	+174	+100
NHB Funding used to support General Fund services	-500	-500	-304	-196
Changes to External Funding	+0	+4	+65	+65
Cost Reduction Plan		-588	-528	+0
Fees and Charges		-200	-200	-210
Interest credited to General Fund to Finance Services	-220	-220	-220	-220
Forecast Net Cost of Services	7,645	7,899	8,001	8,459
SETTLEMENT ASSESSMENT FUNDING FORECAST				
RSG	+0	+0	+0	+0
Tariff Adjustment	+0	+0	-625	-625
Transitional Grant	+83	+0	+0	+0
Retained Business Rates	1,238	1,558	1,589	1,620
Small Business Rate Relief Grant	289	included above		
Formula Grant / Business Rate Retention	1,610	1,558	964	995
Base Income from Council Tax		6,045	6,251	6,460
Increase in council tax base		+45	+47	+49
	6,045	6,090	6,298	6,509
Forecast for increase in Council Tax income		+161	+162	+164
Council Tax Income Forecast	6,045	6,251	6,460	6,673
Deficit on Retained Business Rates	-111			
Collection Fund Surplus	101	0	0	0
Assumed Collection Fund Income (Formula Grant + Council Tax)	7,645	7,809	7,424	7,668
Forecast Budget Shortfall (required use of working balance)	0	90	577	791
GENERAL FUND WORKING BALANCE PROJECTION: AFTER SERVICE COST REDUCTION				
Estimated Working Balance b/f	3,334	3,334	3,244	2,667
Resulting Working Balance c/f	3,334	3,244	2,667	1,876